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## ABOUT THE AUTHORS

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**Robert S. Brams** is a partner with the law firm of Patton Boggs LLP in Washington, D.C. He has over 20 years of experience in negotiating the various complex contractual arrangements associated with the development of major engineering and construction projects and in mediating, arbitrating, and litigating disputes arising on many of the largest infrastructure and construction projects in the world. Mr. Brams regularly assists owners, developers, architects, engineers, and contractors on a broad range of project delivery, procurement, and risk management issues associated with both public and private sector projects. Mr. Brams' practice also focuses on pre- and post-award bid protests on federal and state projects. Mr. Brams started his career as a judicial law clerk to the Honorable Christine Miller, U.S. Court of Federal Claims. He serves on various industry boards, including the Advisory Board for Thompson West's publication, *The Construction Contractor*.

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