

Norman Armstrong, Jr., is the Deputy Director of the FTC's Bureau of Competition and previously served as the Acting Deputy Director from August 2008 to November 2009 managing its Mergers II, Mergers III, and Mergers IV Divisions and supervising a variety of merger enforcement actions, including *Whole Foods/Wild Oats*, *CSL/Talecris*, *CCC/Mitchell*, *CRH/Pavestone*, and *Carilion*, as well as *Herff Jones/American Achievement*, *Pfizer/Wyeth*, *BASF/CIBA*, and *Dow/Rohm and Haas*. In 2007 he became Deputy Assistant Director of the Mergers IV Division, where he was one of the lead litigators on the *Inova/Prince William* matter, having worked previously as Counsel to the Director that year, and as Liaison to the Department of Defense from 2001 through 2006. Mr. Armstrong joined the agency in 1995 as a staff attorney.